Identity Expansion Across Highly Regulated Jurisdictions





Introduction



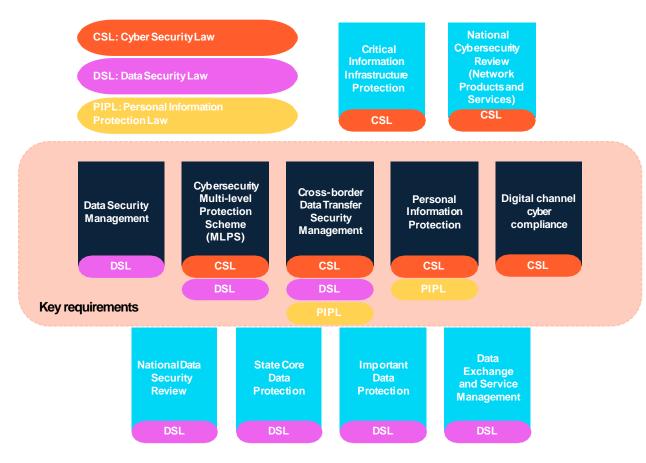


Trends

- Recently, multinational companies who consider their growth opportunities to be outside their domestic market has grown to 42% (1)
- US organizations' opportunities for expansion are heavily concentrated in Asia, the Middle East and Africa. Based on a study, 85 percent of these identified Asia and their top expansion opportunity. (2)
- For US companies seeking global expansion, understanding regulations was identified as the top challenge. (2)
- Identity and Access Management (IAM) has seen steady market growth due to factors such as growing regulatory compliance requirements and security concerns. Small and mid-size organizations must now adopt IAM for such reasons. (3)



Highly Regulated Jurisdiction Example: China



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Background

- Goal of a business' growth and development = reaching a larger market likely across boarders
- Your organization or client may come to you after an expansion decision has been made...
- From an identity perspective:
 - How do we help our organization to expand securely and sustainably?

- How do we prepare to comply with highly regulated jurisdictions in terms regulations, architecture and toolsets?
- What is the first step?



IAM & Cyber Security Considerations for Expansion

- IAM requirements vary by country and region
- Critical infrastructure is often held to higher standards
- Your peers' expansion process is likely not repeatable

- You may be the first of your kind (industry, size, etc) to expand into this jurisdiction
- You'll have to think differently: architecture & design, types of toolsets, org structure, etc
- You're expanding your visibility to opportunistic threat actors



Approach to Identity Expansion

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Approach

1. Pre-expansion

1. Identity Expansion Matrix

- 2. Strategy & Roadmap
- 3. Stakeholder Alignment
- 2. Expansion
- 3. Post-Expansion
 - 1. Periodic Assessments
 - 2. Regulatory Compliance



Identity Expansion Matrix

Key:

Green (28+)	Extreme likelihood of ease and success of identity program transition. Limited rework and evaluation required.
	Moderate likelihood of ease and success of identity program transition. Rework and further evaluation required.
Red (11-18)	Very low likelihood of ease identity program transition. Significant rework and evaluation required.

Identity Expansion Matrix	Weak	Below Average	Average	Above Average	Strong
IAM Maturity Scoring	1	1	3	3	3
IGA Maturity Scoring	1	1	3	3	3
PAM Maturity Scoring	1	1	3	3	3
Current Identity program follows national standards of organization's home country	1	1	2	3	3
Expansion country's cyber security regulatory requirement level	3	3	3	1	1
Home country's and Expansion country's cyber security regulatory likeness	1	1	2	2	3
Ability for current identity program to meet MVP in Expansion country	1	1	2	2	3
Legality of current Identity tools to be utilized in Expansion country	1	1	1	2	3
Ability to replicate current identity tools (homegrown or vendor) into Expansion country	1	1	2	3	3
Timeframe to expand the identity program (via separate new program or expansion of current)	1	1	2	2	3
Based on your knowledge, minimal level of current information gaps/unknowns surrounding regulations and IAM expansion details exists	1	1	1	2	2



Approach at Work

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Case Study – Multinational Bank expanding into China

Context/Challenge:

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- Organization sought to expand their business into mainland China but required stages of regulatory review and approval by the Chinese government.
- Cybersecurity and their identity program were at the forefront and required significant review to earn business licenses.

Response:

- Designed a new architecture for an Identity program following all regulations. This included continuous conversations with regulators, research, and discussions across the industry.
- Selected new tools that fit both regulatory and organizational needs.

Outcome:

- Business licenses were earned after years of work.
- Expansion = Success

THANK YOU!

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KPMG

